RICHARD M. LOCKE

PROVOST

BROWN UNIVERSITY

ONE PROSPECT STREET, BOX 1862, PROVIDENCE, RI 02912 USA

401-863-2706

Richard_Locke@brown.edu

Ph.D.

February 1989

2001-2013

2000-2010

1996-2001

1993-1996

1989-1993

1988-1989

EDUCATION

Massachusetts Institute of Technology

Tenured Full Professor of Management and Political Science

Tenured Associate Professor of Management and Political Science

Untenured Associate Professor of Management and Political Science

I.R.I. Career Development Assistant Professor of International Management

Alvin J. Siteman (1948) Professor of Entrepreneurship

Assistant Professor of International Management

		• • • • • • • • • • • • • • • • • • • •
Doctorate in Political Science.		
Thesis: Local Politics and Industrial Adjustment: The	Political Economy of Italy in the 19	980s
University of Chicago	M.A.	June 1990
Master of Arts in Education		
Università Degli Studi di Milano		1986-1987
Visiting student		
Wesleyan University	B.A.	June 1981
Bachelor of Arts, College of Letters		
ACADEMIC APPOINTMENTS		
Brown University		
Provost		July 2015-present
Professor of Political Science and International and Pul	olic Affairs	July 2013-present
Howard R. Swearer Director of the		July 2013-January 2016
Thomas J. Watson Institute for International and Public	e Affairs	
Massachusetts Institute of Technology		
Class of 1922 Professor of Political Science and Manag	romont	2010-2013

Richard Locke Updated: January 2017

ADMINISTRATIVE APPOINTMENTS

Provost, Brown University

July 2015-present

- Chief academic officer and chief budget officer responsible for ensuring academic excellence and sound budgetary
 practices across the full range of academic departments, including the College, Graduate School, Warren Alpert
 Medical School, Schools of Engineering, Public Health, and Professional Studies.
- Direct reports include Dean of the Faculty, Dean of the College, Dean of the Graduate School, Dean of the School of Public Health, Dean of the School of Medicine, Dean of the School for Professional Studies, Senior Vice President for Health Affairs, Vice President for Research, University Librarian, Vice President for Computing and Information Services, Dean of Admission, Dean of Financial Aid, and numerous directors of academic centers, institutes and initiatives.
- Chair Academic Priorities Committee (APC), which provides oversight of academic programs and advises on strategic priorities; University Resource Council (URC), which is responsible for developing and recommending to the president the annual capital and operating budget; and Capital Planning and Space Committees.
- Led development and oversee implementation of Operational Plan for University's strategic plan, *Building on Distinction*
- Actively involved in fundraising for the University's \$3 Billion comprehensive campaign, Brown Together.
- Led the development of *Pathways to Diversity and Inclusion Action Plan*, Brown's more fully diverse and inclusive community.
- Accomplishments include overseeing planning and processes to launch Brown Arts Initiative; Data Science Initiative; Native American and Indigenous Studies Initiative; and Nelson Center for Entrepreneurship.
- Developed new budget system for the University.
- Developed new metrics to assess performance of all academic departments.
- Led the strategic review and realignment of the Annenberg Institute.

Director, Thomas J. Watson Institute for International and Public Affairs, Brown University

July 2013-July 2015

- Served as Chief Executive Officer of the Watson Institute, responsible for strategic direction of the Institute, managing the Institute's operations and budget, and hiring faculty, postdoctoral fellows, and staff.
- Key accomplishments included: hired 10 new faculty members; launched a new postdoctoral fellows program that appointed six postdoctoral fellows per year steady state; expanded the faculty fellows program from 4 to 19 Brown faculty; developed a new strategic plan that involved hiring 18 new faculty and raising over \$80 Million; established new governance model for the Institute; reestablished the core research programs (security, development, governance); created a number of new initiatives (e.g. Art at Watson, Distinguished Speaker Series, Watson Institute-Naval War College Partnership, Work in Progress seminar series); integrated the Taubman Center for American Institutions and Policy into the Watson Institute and re-designed and re-launched the public policy program at Brown; and raised (alone or in collaboration with Brown colleagues) over \$80 million dollars to support new endowed chairs, postdoctoral fellowships, programmatic activities, and a new Watson Institute building.

Department Head, MIT Political Science Department

June 2010-June 2013

- Ran department of 30 professors and 120 undergraduate and graduate students. Responsible for hiring, promotion, budget, and curriculum.
- Key accomplishments include: raised over \$10 million in gifts to support graduate fellowships and created one new professorship, developed and implemented a strategic plan for the department that led to 8 new faculty hires, the redesign of the graduate and undergraduate programs, the renovation of the department's physical plant, and the launch of a new website and outreach activities (conferences, seminar series).

June 2009- January 2011 June 2012-June 2013

- Responsible for School's Educational programs (MBA, EMBA, Sloan Fellows, PhD, and BS degrees), International Programs, Executive Education Programs (\$30 Million in yearly revenue), and the Sloan Management Review.
- Key accomplishments include: grew and diversified Executive Education business during economic recession, designed and launched new non-residential Executive MBA Program (120 mid-career executives), re-launched the Sloan Management Review and increased its online presence, introduced the Sustainability Certificate in the MBA program, designed a new required ethics module in the MBA program, and oversaw the School's distinctive "Action Learning" programs.

Faculty Chair, Sloan Fellows Program

2003-2009

- Responsible for MIT Sloan's Premier Mid-Career Residential Mid-Career Executive Program
- Key accomplishments: doubled the size of the Sloan Fellows Program (from 55-110 students), redesigned its curriculum and renewed its teaching staff, increased its visibility and impact within MIT.

OTHER APPOINTMENTS

Bocconi University, Milan, Italy

2014-2017

Visiting Professor (Research)

Mossavar-Rahmani Center for Business and Government John F. Kennedy School of Government, Harvard University

2006-2007

Visiting Scholar

Said Business School, University of Oxford

Spring 2004

Visiting Professor of Management

Universidade Federal do Rio de Janeiro, Brazil

Summers 2000, 2002

Visiting Professor, Institute of Social Sciences

C.U.O.A.; Veneto, Italy

1998-2006

Visiting Professor of Management

Universita Degli Studi di Venezia, Italy

May-1994

Visiting Professor of Management

Georg-August Universität; Göttingen, Germany

1991-1992

Visiting Scholar in Department of Sociology

S.T.O.A.; Ercolano, Italy

Summers 1990-1992

Visiting Professor of International Management

CONSULTING WORK

Pro-bono consultant, U.S. Department of Labor

2014-2016

Developed and conducted trainings for staff of the International Labor Affairs Bureau

of the U.S. Department of Labor on effective labor law enforcement strategies and public-private partnerships aimed at promoting sustainable labor rights compliance.

Pro-bono Chair, Apple Academic Advisory Board (AAAB)

2013-2016

Coordinated a group of external academics to advise Apple on how best to improve working conditions among its suppliers.

Pro-bono member, Advisory Committee, Better Work Program

2013-present

Advise leadership of this International Labor Organization – International Finance Corporation joint initiative on how best to promote decent work and improved labor standards in a variety of developing countries.

Pro-bono consultant; Retail Industry Leaders Association (RILA)

2012-2015

Worked with this industry association on promoting various sustainability initiatives

Pro-bono consultant; NIKE, Inc.

2011-2016

Provided guidance on NIKE's Corporate Responsibility Report and on NIKE's "Equitable Manufacturing" initiative.

Pro-bono consultant; Oxfam USA, Boston, MA.

2009-2010

Worked with private sector development group on a poverty foot print study of Coca Cola's sugar supply chain in Zambia and El Salvador.

Pro-bono consultant; Confederazione Generale Italiana del Lavoro di Lombardia, Milan, Italy. Summer 1994

Worked with leadership of the CGIL of Lombardia, the largest union confederation of Italy's most industrial region, on developing new labor market and industrial policy strategies.

Pro-bono consultant; Needle Trades Action Project, New Bedford/Fall River, MA

1989-1990

Worked with State-sponsored group of firms, unions and local government agencies to develop strategies to revive apparel industry in Southeastern Massachusetts. Several MIT Sloan School MBA students assisted with this work and wrote seminar papers and theses based on their experience.

HONORS AND AWARDS

Awards	
Progress Medal Laureate, Society for Progress	2016
Howard R. Swearer Directorship. Brown University	2013
 Emerald Citation for Excellence Award for, "Does Monitoring Improve Labor 	
Standards? Lessons from Nike." Industrial & Labor Relations Review (2007)	2011
 Class of 1922 Chair of Political Science and Management 	2010
 Jamieson Prize for Excellence in Teaching, MIT 	2008
 Class of 1960 Innovation in Teaching Award, MIT 	2007
• Faculty Pioneer for Academic Leadership, Aspen Institute Business and Society	
Program	2005
 Excellence in Teaching Award, MIT Sloan School of Management 	2003
 Alvin J. Siteman (1948) Chair in Entrepreneurship, MIT Sloan School of Management 	2000

 Faculty Appreciation Award, MIT Sloan School of Management "Outstanding Academic Books for 1995" by CHOICE magazine for Remaking the Italian Economy. Graduate Management Society Teaching Award I.R.I. Career Development Chair in International Management, Sloan School of Management Honorary Pre-Dissertation Fellow, Council for European Studies, Columbia University William Day Leonard Prize, Wesleyan University, "Awarded by the faculty to the member of the College who exemplifies the highest standards of character and performance in his campus life." 	1999 1995 1990 1989-1993 1986 1980
Bosch Public Policy Fellow, The American Academy; Berlin, Germany	2001-2002
 Younger U.S. Scholars Fellowship, The German Marshall Fund of the United States International Doctoral Fellowship for Western Europe, Social Science Research 	1991-1992
Council-American Council of Learned Societies ITT International Fellowship, Institute of International Education. (The top	1986-1988
Fulbright Fellowship candidate for certain countries became the ITT Fellow. The program no longer exists.)	1986-1988
Graduate Tuition Fellowship, Department of Political Science, MIT	1984-1986
Gifts and Grants	
 Seed Grant from the Ford Foundation to support a new research project on "Good Jobs in the Global Economy." (\$250,000) 	2017
• Institutional Support Gifts (various donors) to the Watson Institute to support new faculty chairs, post-doctoral fellowships, graduate fellowships, and a new building.	2013-2016
 Institutional Support Grant, Banco do Nordeste. To support research and outreach activities focused on sustainable economic development in Brazil's northeast region. 	
\$300,000.	2012
 Endowed Chair, Frank Stanton Foundation. To establish a new endowed professorship in Nuclear Security Policy in the MIT Political Science Department. \$5,000,000. 	2012
• Institutional Support Grant, Instituto Tecnologico Vale (Brazil). To support faculty and	
student exchanges and collaborative research initiatives focused on sustainable business practices (Sloan School of Management). \$6,000,000.	2012
 Research Grant, Korean Development Institute/World Bank Institute. To support 	2012
project on Industrial Policy in Late-Developing countries. (\$350.000)	2011
• Research Grant. Microsoft/Center for Responsible Enterprise and Trade. To	2011
 support Just Supply Chains project. (\$300,000) Research Grant. MIT Sloan School of Management to support new research on 	2011
Labor Standards and Lean manufacturing among Nike's Apparel Supplies. (\$75,000)	2011
Training and Outreach Grant. US Department of State. To support Buyer-Supplier	
Dialogues on Improving Working Conditions in Global Supply Chains. (\$350,000)	2011
• Institutional Support Grant, Mr. Jon Borschow (Foundation for Puerto Rico). To endow a PhD fellowship in the MIT Political Science Department. (\$1,000,000)	2011
Institutional Support Grant, Nike, Inc. To endow a PhD fellowship in the MIT Political	2011
Science Department. (\$700,000)	2011
• Institutional Support Grant, Mr. Andrónico Luksic (Banco de Chile). To endow a PhD	

	fellowship in the MIT Political Science Department. (\$1,000,000)	2010
•	Itaú Unibanco Research Fund, Itaú Unibanco. To support Sustainability related	
	projects in Brazil and Latin America. (\$500,000)	2009
•	Seed Grant, Mr. Larry Fish. To establish the MIT-Brazil Program. (\$500,000)	2009
•	Institutional Support Grant, Banco Santander. To support the MIT-Brazil Program	
	(\$1,500,000)	2009
•	Research Grant, PIMO. To support research on labor standards in electronics supply	
	chains (\$120,000)	2009
•	Research & Teaching Innovation Grant, Mrs. Ivy Head. To support the Sustainability	
	Initiative at Sloan. (\$50,000)	2008
•	Research & Teaching Innovation Grant, Ms. Sandy Lim. To support the Sustainability	
	Initiative at Sloan. (\$50,000)	2008
•	Research & Teaching Innovation Grant, Mr. Gustavo Pierini. To support the	
	Sustainability Initiative at Sloan. (\$50,000)	2008
•	Teaching Innovation Grant, Mr. Gary Bergstrom. To support the Global	
	Entrepreneurship Laboratory. (\$10,000)	2008
•	Teaching Innovation Grant, MIT International Science and Technology Initiatives, To	
	support the Global Entrepreneurship Laboratory section on Global Health Delivery.	
	(\$30,000)	2008
•	Research Grant, MIT Center for International Studies to support graduate student	
	research on "Just Supply Chains." (\$10,000)	2008
•	Teaching Innovation Grant, Mr. Doug Drane. To support the Global Entrepreneurship	
	Laboratory section on Global Health Delivery. (\$120,000)	2008
•	Teaching Innovation Grant, Mr. Jack Hennessey. To support both Global	
	Entrepreneurship Laboratory and Leadership Center Activities. (\$250,000)	2008
•	Teaching Innovation Grant, Mr. Jack Hennessey. To support both Global	
	Entrepreneurship Laboratory and Leadership Center Activities. (\$100,000)	2007
•	Teaching Innovation Grant, Bergstrom Family Foundation. To support Global	
	Entrepreneurship Laboratory Course. (\$20,000)	2007
•	Officers' Grant, Sloan Foundation. To seed "New Institutions for a Global Economy"	
	project (\$45,000).	2006
•	Seed Research Grant, Dean's Office, Sloan School of Management. To support	
	Sustainability@Sloan Initiative (\$300,000).	2006
•	Research Grant, Dean's Office, Sloan School of Management. To support project on	
	"Making Globalization Work for All" (\$36,000).	2005
•	Teaching Innovation Grant, Bergstrom Family Foundation. To support Global	
	Entrepreneurship Laboratory Course (\$30,000).	2005
•	Seed Research Grant, Sloan Management Institute, Sloan School of Management.	
	To support project on "Making Globalization Work for All" (\$30,000).	2004
•	Teaching Innovation Grant, Bergstrom Family Foundation. To support Global	
	Entrepreneurship Laboratory Course (\$25,000).	2004
•	Teaching Innovation Grant, Mr. Jack Hennessey. To support both Global	
	Entrepreneurship Laboratory Course and Leadership Center Activities (\$300,000).	2004
•	Teaching Innovation Grant, Bergstrom Family Foundation. To support Global	
	Entrepreneurship Laboratory Course (\$50,000).	2003
•	Seed Research Grant, MIT School of Humanities and Social Sciences Dean's Fund	
	to support graduate student research on "Migration and Development" (\$25,000).	2003
•	Research Grant for "Globalization, Development and Standards," Hewlett Foundation	
	(\$400,000).	2002

•	Teaching Innovation Grant, Bergstrom Foundation (\$65,000).	2002
•	Faculty Research Grant from the MIT School of Humanities, Arts and Social Studies	
	to fund "Globalization, Migration and Development" workshop/ seminar series	
	(\$20,000).	2002
•	Faculty Research Grant, Society for Organizational Learning, MIT. To seed	
	"Observatory on the New Economy" Project (\$50,000).	2001
•	Faculty Research Grant, Society for Organizational Learning, MIT Funded Graduate	
	Students working on "US Unions and their Efforts to Change" Project (\$50,000).	1999
•	Faculty Research Grant, MIT Provost Fund. Funded Research Assistants to help	
	with my Southern Italy/Eastern Germany Conference (\$10,000).	1997
•	Research Grant, "Reconstructing America's Labor Market Institutions," funded by the	
	Ford and Rockefeller Foundations. I was a co-principle investigator on this project,	
	with Professors Paul Osterman and Thomas Kochan, Sloan School of Management	
	(\$650,000).	1997
•	Research Grant, "Revisiting Regional Policy," funded by the Bank of the Northeast of	
	Brazil. I was a co-principal investigator of this project, with Professor Judith Tendler,	
	Department of Urban Studies and Planning (\$395,000).	1997
•	Research Grant, "Cooperation in a Rent-Seeking World: Economic Development in	
	Germany, Italy, and Brazil," awarded by the MIT - Harvard Transnational Security	
	Faculty Seed Grant Fund (\$4,700).	1996
•	Research Grant, "A Tale of Two Regions: Political Strategies for Economic	
	Development in Eastern Germany and Southern Italy," awarded by the Program for	
	the Study of Germany and Europe, Harvard University (\$40,000).	1996
•	Research Grant, "International Changes in Industrial Innovation: Consequences for the	
	Research System," funded by the German – American Academic Council Foundation. I was	
	the co-principle investigator of this project, with Professor Richard	
	Lester, of the Industrial Performance Center (\$575,000).	1996
•	Research Grant, funded by the MIT Industrial Performance Center/Sloan Foundation.	
	To fund the creation of an Observatory on Industrial Practice (\$120,000).	1995
•	Research Grant from the Program for the Study of Germany and Europe, Harvard	
	University. Funded seminar series on "The German Political Economy in Transition"	
	and provided funding for Harvard and MIT graduate students interested in	
	participating in the Germany-U.S. Mutual Learning Workshop, held at the	
	International Industrial Relations Association meeting in June 1995 (\$30,000).	1994
	Research Grant from MIT Industrial Performance Center. Funded research project	
	on "Struggling to Change: Organizational Innovation and Its Limits in the American	
	Labor Movement" (\$50,000).	1993
•	Research Grant from the Program for the Study of Germany and Europe, Harvard	
	University. Funded research project and workshop on "The Shifting Boundaries of	
	Labor Politics: New Directions for Comparative Research and Theory' (\$35,000).	1992-1993
•	Research Grant from the MIT Industries Project. Funded a Ph.D. student to assist	
	me with the "Resurgence of the Local Union" project (\$30,000).	1991-1992
•	Research Grant from Ente Nazionale Idrocaburi (ENI) of Italy. Funds used to support	
	the MIT Industrial Relations Section International Industrial Relations Project	
	(\$50,000).	1991-1992
•	Research Grant from Gruppo Finanziario Tessile of Italy. This grant supported two	
	Ph.D. students who assisted me with my research on the reorganization of the Italian	
	apparel industry (\$75,000).	1988-1989

TEACHING

Brown University Department of Political Science

- <u>Building a Better World: Film and Social Change</u> (with Keith Brown, 2015)
- Proseminar in Comparative Politics (2014)
- Workshop in Comparative Politics (2014)
- Political Economy Labor and Development (2013)

MIT Sloan School of Management

- Puerto Rico Lab (PR-Lab)
- <u>Laboratory for Sustainable Business (S-Lab)</u>
- Global Entrepreneurship Laboratory (G-Lab)
- Global Markets, National Policies and the Competitive Advantages of Firms
- Entrepreneurship without Borders
- Organizational Process and Change
- Managing People and Organizations in a Changing World Economy
- Industrial Relations Research and Theory
- International Business Management

MIT Department of Political Science

- Building a Better World
- <u>Labor and Politics</u>
- Qualitative Field Research Methods
- Dissertation Workshop in Comparative Political Economy
- Introduction to Public Policy
- Problems of Advanced Industrial Nations
- Field Seminar in Comparative Politics
- Governments, Secondary Associations and Economic Development
- Political Economy I

Executive Education

Companhia Vale do Rio Doce (Vale/CVRD)

Program chair

2004-2012

Co-designed, co-ran, and taught in executive education program for 500 top managers of major Brazilian mining company

- BP Projects Academy
- BP Operations Academy
- Nanyang Fellows Program
- Entrepreneurship Development Program
- Managing the Extended Supply Chain: Beyond Productivity and Efficiency
- IDEAS Indonesia
- International Management Program
- Veolia

PROFESSIONAL ACTIVITIES

Brown University	
• Provost	2015-present
Co-Chair, Deficit Reduction Working Group	2014-2015
Faculty lead on a faculty-senior staff committee tasked with eliminating	
Brown University's \$10 Million budget deficit	
Member, faculty search committees for a senior professor in International	2014
Relations, for a senior professor in Public Policy, for a joint Watson-Anthropology	•
professor, and for a joint Watson-History professor of the Middle East.	
Member, Global Engagement Steering Committee	2013-2014
 Member, Brown-IE EMBA Program Academic Advisory Committee 	2013-2014
 Member, faculty search committee for Political Science-Watson joint 	Fall 2013
searches in security studies and governance; and Sociology-Watson joint	
search in international development	
Interim Director, Brazil Initiative	July 2013-January 2014
NOTE A 1 of the state of the st	
MIT Administrative Activities	
Committees A Markov Providencial Committee	2012
Member, Presidential Search Committee Mankey Leavesting 1 Addition Committee	2012
Member, International Advisory Committee G. Gleich Research Advisory Committee MITTER A. F.	2009
• Co-Chair, Procurement Working Group, MIT Task Force	2008-2009
Faculty lead on faculty-senior staff working group that analyzed MIT's	
procurement processes, identifying about \$20 million in potential savings	
through more efficient, more sustainable purchasing practices.	2000
Chair, MIT Ad Hoc Committee on Poverty Innovation Lab	2008
Chaired faculty committee to design and propose a new Poverty Institute at MIT.	
 Member, Faculty Policy Committee 	2011-2013
Member, MIT Global Health Initiative	2008
Member, MIT Global Council	2008-2009
 Member, MIT Committee on Nominations 	2006-2009
Member, MIT Committee on Student Life	2004
Director, MIT Italy Program	1999-2008
 Member, MIT Family Leave Policy Committee 	2002
 Member, Killian Award Committee 	2000-2002
 Associate Director - Industrial Performance Center 	1997-1999
Chair, Edgerton Award Committee	1997-1998
 Member, Institute-wide Search Committee for Director of Career Services, MIT 	1996
 Member, MIT Foreign Scholarships Committee 	1994-2013
MIT Childcare Committee	1989-2002
Freshman Advisor	1989, 1998, 2000, 2006
 Faculty Affiliate, Center for International Studies, MIT 	1989-2013

MIT Sloan School of Management Administrative Activities

	Sloan School of Management Administrative Activities	
	mmittees	
•	Chair, Action Learning Committee	2008-2010
•	Member, Executive MBA Committee	2007-2009
•	Chair, Sloan Sustainability Research Group	2007-2010
•	Chair, Sustainability at Sloan Group	2006-2010
•	Co-Chair, Sloan Convocation Organization Committee	2006, 2008
•	Faculty Lead, Exploratory Committee for MIT Sloan Portugal Program Designing International Collaboration between MIT Sloan School and Leading Business Schools in Portugal	2006-2007
•	Chair, Faculty Search Committee: China Management Professor	2003
•	Member, Sloan MBA Curriculum Redesign Committee	2002; 2011
•	Sloan 50 th Anniversary Convocation	2002
•	Member, Sloan School Executive Education Committee	2002-2013
•	Member, Sloan Fellows Program Committee	2003-2013
•	Member, Sloan School International Initiatives Committee	2001-2013
•	Chair, Sloan School European Task Force	2001-2002
•	Faculty Affiliate, MIT Entrepreneurship Center	2000-2013
•	Member, Faculty Search Committee: Organizational Studies	1999
•	Member, Ph.D. Admissions Committee	1999
•	Member, Faculty Search Committee: Strategy	1996
•	Various Personnel Subcommittees for the Sloan School of	
	Management	1996-2013
	Department of Political Science Administrative Activities mmittees Strategic Planning Task Force Chair, Faculty Search Committee: Comparative Political Economy Chair, Faculty Search Committee: Methodology Member, Ph.D. Admissions Committee Member, Faculty Search Committee: American Politics Chair, Faculty Search Committee: Comparative Politics	2008-2009 2008-2009 2007-2009 2003-2006 2002
•	Chair, Senior Faculty Search Committee: Gender and Politics Member, Senior Faculty Search Committee: Comparative Political Economy Member, Financial Aid Committee Various Personnel Subcommittees for the Department of Political Science	1999 1996 1996 1996 1996-2013
•	Chair, Senior Faculty Search Committee: Gender and Politics Member, Senior Faculty Search Committee: Comparative Political Economy Member, Financial Aid Committee	1996 1996 1996
•	Chair, Senior Faculty Search Committee: Gender and Politics Member, Senior Faculty Search Committee: Comparative Political Economy Member, Financial Aid Committee Various Personnel Subcommittees for the Department of Political Science	1996 1996 1996
Other A	Chair, Senior Faculty Search Committee: Gender and Politics Member, Senior Faculty Search Committee: Comparative Political Economy Member, Financial Aid Committee Various Personnel Subcommittees for the Department of Political Science Activities CNE Growth Commission	1996 1996 1996 1996-2013
Other A	Chair, Senior Faculty Search Committee: Gender and Politics Member, Senior Faculty Search Committee: Comparative Political Economy Member, Financial Aid Committee Various Personnel Subcommittees for the Department of Political Science Activities CNE Growth Commission Harvard-MIT Working Group on Private Governance (co-organizer) MIT-Stanford University Just Supply Chains Project (co-organizer)	1996 1996 1996 1996-2013
Other A	Chair, Senior Faculty Search Committee: Gender and Politics Member, Senior Faculty Search Committee: Comparative Political Economy Member, Financial Aid Committee Various Personnel Subcommittees for the Department of Political Science Activities CNE Growth Commission Harvard-MIT Working Group on Private Governance (co-organizer)	1996 1996 1996 1996-2013 2016-present 2008-2012

Professional Associations Member, Council on Foreign Relations 2015-present Member, Academy of Management (AOM) 2009 Member, Academy of International Business (AIB) 2008 Executive Council, Society for the Advancement of Socio-Economics (SASE) 2007-2012 Member, Labor & Employment Relations Association (LERA) formerly Industrial Relations Research Association (IRRA) 1999-present Member, International Industrial Relations Association 1998-2002 Member, American Political Science Association (APSA) 1986-present Member, Editorial Boards Journal of Management and Governance 2001-2004 Studies in International and Comparative Development 2014-Industrial Relations Journal 1999-present Industrial and Corporate Change 1999-2004 1999 Modern Italian Studies Socio-Economic Review 2010-present Referee, Publications American Political Science Review 2001-present 2001-present Comparative Politics Comparative Studies in Society and History 2001-present Relations Industrielle 2001-present 2001-present Journal of Policy History MIT Press 2001-present Cambridge University Press 2001-present Oxford University Press 2001-present Cornell University Press 2001-present Industrial and Labor Relations Review 1999-present **Industrial Relations** 1999-present Industrial Relations Journal 1999-present National Science Foundation 1999-present Social Science Research Council 1999-present External Boards and Review Committees • Member, External Review Committee – Department of Political Science, Universidade de São Paulo 2005

• Global Advisory Board Member, The Endeavor Initiative, New York, NY

Member, Advisory Board, The Boston Review

2003-2008

1995-present

PUBLICATIONS

Books

- Richard Locke and Rachel Wellhausen, eds., Production in the Innovation Economy, Cambridge, MA: The MIT Press. 2014.
- Richard Locke, *The Promise and Limits of Private Power Promoting Labor Standards in a Global Economy*, New York: Cambridge University Press. 2013.
- Co-author with Paul Osterman, Thomas Kochan, Michael Piore, *Working in America*, Cambridge, MA: The MIT Press. 2001.
- Richard Locke, Thomas Kochan, and Michael Piore, eds., *Employment Relations in a Changing World Economy*, Cambridge, MA: The MIT Press. 1995.
- Richard Locke, Remaking the Italian Economy, Ithaca, NY: Cornell University Press. 1995.
 Nominated for two American Political Science Association Book Awards: "The Best Book in Political Economy" Award and "The Gregory Luebbert Book" Award. Won "Outstanding Academic Books for 1995" by CHOICE magazine., Cambridge, MA: The MIT Press. 1995.

Articles Published in Refereed Journals

- Co-author with Greg Distelhorst and Jens Hainmueller, "Does Lean Improve Labor Standards? Management and Social Performance in the Nike Supply Chain," *Management Science*, 201763:3, 707-728 (March 25, 2016).
- Co-author with Greg Distelhorst, Hiram Samel, and Timea Pal, "Production Goes Global, Compliance Stays Local: Private Regulation in the Global Electronics Industry, *Regulation and Governance*, Volume 9, Issue 3, pages 224–242, September 2015
- Co-author with Salo Coslovsky, "Parallel Paths to Enforcement: Private Compliance, Public Regulation, and Labor Standards in the Brazilian Sugar Sector," *Politics and Society*, Vol.41, No. 4 (December 2013): 497-526.
- Co-author with Ben Rissing and Timea Pal, "Complements or Substitutes? Public vs. Private Regulation and the Enforcement of Labor Standards in Global Supply Chains," 50th Anniversary issue of *The British Journal of Industrial Relations*, Vol.51, No.3 (September 2013): 519-552.
- Co-author with Monica Romis, "The Promise & Perils of Private Voluntary Regulation: Labor Standards and Work Organizations in Two Mexican Factories," *Review of International Political Economy*, Vol. 17, No. 1 (February 2010).
- Co-author with Matthew Amengual and Akshay Mangla, "Virtue out of Necessity?: Compliance, Commitment and the Improvement of Labor Conditions in Global Supply Chains," *Politics & Society*, Vol. 37, No 3 (September 2009): 319-351.
- Co-author with Thomas Kochan, Monica Romis, and Fei Qin, "Beyond corporate codes of conduct: Work organization and labour standards at Nike's suppliers," International Labour Review, Vol. 146 Issue 1/2, (March-June 2007): 21-37.
- Co-author with Fei Qin and Alberto Brause, "Does Monitoring Improve Labor Standards?: Lessons from Nike," *Industrial and Labor Relations Review*, Volume 61, Issue 1 (October 2007): 3-31.
- Co-author with Monica Romis, "How to Improve the Global Workplace," *MIT Sloan Management Review*, Volume 49, Number 2 (Winter 2006).
- "Construindo Confiança," *Economica*, Vol. 3, No. 2 (September 2003)
- Co-authored with Lucio Baccaro, "The End of Solidarity?: The Decline of Egalitarian Wage Policies in Italy and Sweden," *European Journal of Industrial Relations*, Vol. 4, No. 3, (November 1998): 283-308.
- Co-author with Wade Jacoby, "The Dilemmas of Diffusion: Social Embeddedness and the Problems of Institutional Change in Eastern Germany," *Politics & Society*, Vol. 25, No. 1, (March 1997): 34-65.
- · Co-author with Lucio Baccaro, "Learning From Past Mistakes? Recent Reforms in Italian Industrial

- Relations," Industrial Relations Journal, Vol. 27, No. 4, (December 1996): 289-303.
- "The Composite Economy: Local Politics and Industrial Change in Contemporary Italy," *Economy and Society*, Vol. 25, No. 4, (November 1996): 483-510.
- Co-author with Kathleen Thelen, "Apples and Oranges Revisited: Contextualized Comparisons and the Study of Comparative Labor Politics," *Politics & Society*, Vol. 23, No. 3 (September 1995): 337-68. (Revised translated version, "Comparações contextualidas: Uma abordagem alternativa para a análise de politica sindical," in *Revista Latinoamericana de Estudos del Trabajo*, Vol. 4, No. 8, 1998.)
- "Una economia differenziata: politica locale e cambiamento industriale," *Stato E Mercato*, n.43 (April 1995): 27-64.
- "The Demise of the National Union in Italy: Lessons for Comparative Industrial Relations Research," *Industrial and Labor Relations Review*, Vol. 45, No. 2 (January 1992): 229-49.
- "The Resurgence of the Local Union: Industrial Restructuring and Industrial Relations in Italy," *Politics & Society, Vol. 18, No. 3 (1990): 347-79.*

Articles Published in Non-refereed Journals

- "Looking in the wrong direction? Reflections on Italy's most recent 'crisis'", *Journal of Modern Italian Studies*, Vol. 19. N. 4 (2014): 375-379.
- "Can Global Brands Create Just Supply Chains?" Boston Review, Vol. 38, No. 3 (May-June 2013): 12-18.
- "Rethinking Compliance: Improving Working Conditions in Global Supply Chains," *Perspectives on Work.* Volume 13, No. 1 (Summer 2009): 3-5
- "Education as an Emotional Experience: Reflections of a Teacher," *Schools: Studies in Education*. Volume 3, Issue 2 (October 2006): 31-50.
- "Claves para Ser Un Pais de Emprendedores," *Empresas COPEC*, No. 55 (April 2004).
- Co-author with Suzanne Berger, "Globalization and Il Caso Italiano," *Daedalus*, Volume 130, No. 3 (Spring 2001).
- Co-author with Zairo Cheibub, "Reforma administrative e relacoes trabalhistas no setor publico,"
 Cadernos ENAP, n. 18. 1999
- "Italy's Composite Economy," in *Aspenia* (Aspen Institute of Italy Journal) Vol. 3, No. 6 (December 1998).
- Co-author with Kathleen Thelen, "Problems of Equivalence in Comparative Politics: Apples and Oranges, Again" in *American Political Science Association Comparative Politics Newsletter*, Volume 8, No. 1 (Winter 1998).
- Co-author with Lucio Baccaro, "Reforma do Setor Publico e Participação Sindical: o Caso do Sistema de Pensão Italiano," *Revista do Servico Publico*. Vol. 48, No.2 (May-August 1997).
- Co-author with Janice Fine, "Unions Get Smart: New Tactics for a New Labor Movement," *Dollars and Sense*, No. 207 (September-October 1996).
- "Das strategische Dilemma der Solidarität," Frankfurter Rundschau, October 28, 1995. (This article is an excerpt from the article I wrote for Gewerkschaftliche Monatshefte. It was published as a full page article in one of Germany's leading national newspapers.)
- "Das strategische Dilemma der Solidarität," *Gewerkschaftliche Monatshefte*, Vol. 46, No. 10. October 1995, 601-610.
- Co-author with Thomas Kochan and Michael Piore, "Reconceptualizing Comparative Industrial Relations: Lessons from International Research," *International Labor Review*, Vol. 134, No. 2. 1995.
- "Genopblomstring af den lokale fagbevaegelse," Tiden, n. 4 (1991). (This is a modified version of my Politics & Society article that was published in the leading Danish labor union journal.)
- "La via italiana alla moda pronta," Mondo Economico (Italy's Business Week), March 10, 1990. (This was a brief sketch of my research on the Italian apparel industry written for a business audience.)
- "Organizazione Del Lavoro, Relazioni Industriali e Progetto Saturno," Sociologia Del Lavoro, n. 32.

Chapters in Edited Volumes

- Richard M. Locke, "Deliberation and University Governance: The Case of Brown University's Diversity and Inclusion Action Plan, in *Ideas That Matter: Democracy, Justice, Rights*, Debra Satz and Annabelle Leven, eds., (Oxford University Press, forthcoming 2018.)
- "We live in a world of global supply chains," in *Business and Human Rights: From Principles to Practice*, Dorothée Baumann-Pauly and Justine Nolan, eds., (Routledge, 2016) 299-316.
- "Private Regulation (and its limitations) in the Global Economy," in *The Politics of Representation in the Global Age*, Peter Hall, Wade Jacoby, Johan Levy, and Sophie Meunier, eds., (New York: Cambridge University Press, 2014): 200-228.
- Co-author with Suzanne Berger, "Il Caso Italiano and Globalization," in European Industrial Restructuring in a Global Economy: Fragmentation and Relocation of Valve Chairs, Michael Faust, Ulrich Voskamp, and Volker Witke, eds., (Gottingen: SOFI, 2004.)
- Co-author with Thomas A. Kochan, Paul Osterman, and Michael Piore, "Extended Networks: A Vision for Next Generation Unions," in *Unions in the 21st Century: An International Perspective*, Anil Verma and Thomas A. Kochan, eds., (New York: Palgrave Macmillan, 2004.)
- "The Promise and Perils of Globalization: The Case of Nike," in *Management: Inventing and Delivering It's Future*, Richard Schmalensee and Thomas A. Kochan, eds., (Cambridge, MA: MIT Press, 2003.)
- Co-author with Zairo B. Cheibub, "Valores ou intresses? Reflexoes sobre a responsabilidad social das empresas," in *Empresa, Empresarios e Globalização*, Anna Kircher, ed. Rio de Janeiro: Relume Dumara, 2002.
- "Construire la Fiducia," in *Mezzogiorno e Sviluppo Economico*, Archille Flora, ed., (Naples: Nuovo Scientifico, 2002.)
- "Il 'Caso italiano' e la globalizzazione," in *L'Italia Che Cambia*; Stephen Graubard and Tomasso Padoa-Schioppa, eds., :Bologna: Il Mulino, 2001.)
- "O Futuro das relacoes de trabalho e de emprego," in *O Futuro da Industria no Brasil e no Mundo*, Confederação Nacional da Industria, (Rio de Janeiro, Brazil, Editoria Campus, 1999.)
- Co-author with Lucio Baccaro, "The Resurgence of Italian Trade Unions," in *The Brave New World of European Labor*; George Ross and Andrew Martin, ed., (Providence, R.I.: Berghahn Books, 1999.)
- Co-author with Thomas Kochan, "The Transformation of Industrial Relations? A Cross-National Review of the Evidence," in *The Changing Nature of Work* Frank Ackerman, et al., eds., (Washington, DC: Island Press, 1999.)
- "Revisiting the Italian Districts: Towards a Micropolitical Approach," in *Hedging Bets on Growth in a Globalizing Industrial Order*. Lee-Jay Cho and Yoon Hyung Kim, eds., (Seoul: Korea Development Institute, 1997.)
- Co-author with Wade Jacoby, "Institutional Transfer and the Remaking of Vocational Training Practices in Eastern Germany," in *Negotiating The New Germany*, Lowell Turner, ed., (Ithaca, NY: Cornell University Press, 1997.)
- "The Transformation of Industrial Relations?: A Cross-National Review," in *The Comparative Political Economy of Industrial Relations*, Kirsten S. Wever and Lowell Turner, eds., (Madison, WI: Industrial Relations Research Association, 1995.)
- Co-author with Thomas Kochan and Michael Piore, "Introduction," in *Employment Relations in a Changing World Economy*, Richard Locke, Thomas Kochan, and Michael Piore, eds., (Cambridge, MA: MIT Press, 1995.)
- Co-author with Thomas Kochan, "Conclusion: The Transformation of Industrial Relations?: A Cross-National Perspective," in *Employment Relations in a Changing World Economy*, Richard Locke, Thomas Kochan, Michael Piore, eds., (Cambridge, MA: MIT Press, 1995.)

- "Eppure Si Tocca: The Abolition of The Scala Mobile," in *Italian Politics: A Review*, Carol Mershon and Gianfranco Pasquino, eds., Boulder, CO: Westview Press, 1995. Also published in Italian as "L'abolizione della scala mobile," in *Politica in Italia*, (Bologna: IL Mulino, 1994.)
- "Modifiche strutturali delle imprese e organizzazione del lavoro per moduli autoregolati," in *Il lavaro tra memoria e futuro*, Francesco Garibaldo, ed., (Rome: Ediesse, 1994.)
- "Industrial Restructuring and Industrial Relations in the Italian Automobile Industry," in *Bargaining for Change: Union Politics in North American and Europe*, Miriam Golden and Jonas Pontusso, eds., (Ithaca, NY: Cornell University Press, 1992.)
- "The Political Embeddedness of Industrial Change: Corporate Restructuring and Local Politics in Contemporary Italy," in *Transforming Organizations*, Thomas A. Kochan and Michael Useem, eds., (New York: Oxford University Press, 1991.)
- Co-author with Thomas Kochan, "A Conceptual Framework for Comparative Analysis of U.S. and Italian Experiences," in *ISVET*, *Transforming U.S. Industrial Relations*, (Milan: Franco Angeli, 1990.)
- Co-author with Thomas Kochan and Christopher Heye, "Industrial Restructuring and Industrial Relations in the U.S. and Italian Automobile Industries," in *Managing the Globalization of Business*, Donald Lessard and Cristiano Antonelli, eds., (Naples: Editoriale Scientifica, 1990.)
- Co-author with Cristano Antonelli, "International Competitiveness, Technological Change and Organizational Innovation: Strategy and Structure of the Italian Apparel Industry in the 1980s," in *Managing the Globalization of Business*, Donald Lessard and Cristiano Antonelli, eds., (Naples: Editoriale Scientifica, 1990.)
- Co-author with Serafino Negrelli, "La Strategia Unilaterale della Integrazione Flessibile: Il Caso Fiat Auto," in *Strategie di riaggiustamento industriale*, Marino Regini and Charles Sabel, eds., (Bologna: Il Mulino, 1989.)

Review Essays

- Author, "Critical Dialogue," a Review of Political Consumerism: Global Responsibility in Action. By Dietlind Stolle
 and Michele Micheletti. Perspectives on Politics. American Political Science Association. Vol. 14, No. 2 (June
 2016): 519-520.
- Book review of Unions in Politics: Britain, Germany, and the United States in the Nineteenth and Early Twentieth Centuries, by Gary Marks, *Industrial and Labor Relations Review*, Vol. 44, No. 2. 1991.

Conference Proceedings

- Co-author with Fei Qin, "What Leads to Better Working Conditions in Global Supply Chains: A Case Study
 of Apparel Factories in China," Labor & Employment Relations Association Series: Proceedings of the 60th
 Annual Meeting, January 4-6, 2008, New Orleans, LA, pp.119-126.
- "The Resurgence of the Local Unions: Lessons for Comparative Industrial Relations Theory," Proceedings of the 44th Annual Industrial Relations Research Association Meeting, Madison, WI: IRRA. 1992.

Publications in Progress and Papers under Review

- Co-author with Greg Distelhorst, "Does Compliance Pay? Firm-level Trade and Social Institutions," revise and resubmit at *American Journal of Political Science*.
- Co-author with Hiram Samel, "Looking in the Wrong Places? Labor Standards and Upstream Business Practices in the Global Electronics Industry," revise and resubmit at *Studies in International and Comparative Development*.

15

Working Papers

- Co-author with Ann Frost, "The Paradox of Politics: Local Union Capacities and Industrial Restructuring in the U.S. Steel Industry," Industrial Performance Center Working Paper Series, MIT, Cambridge, MA (September 1994).
- Co-author with Kathleen Thelen, "The Shifting Boundaries of Labor Politics: New Directions for Comparative Research and Theory," Center for European Studies, Working Paper Series, Harvard University (January 1994).
- "Redrawing the Boundaries of Italian Union Politics," Center for International Studies Working Papers Series, MIT, 1988.

MIT Case Studies

- Co-author with Christina Ingersoll, "BP and the Deepwater Horizon Disaster," MIT Sloan School of Management, Sept 2011.
- Co-author with Rebecca Henderson, Christopher Lyddy, Cate Revis, "Nike Considered: Getting Traction on Sustainability," MIT Sloan School of Management Case 08-077, Dec 2008
- Co-author with Cate Reavis and Diane Cameron, "Fair Trade Coffee: Going Mainstream?" MIT Sloan School of Management Case 08-069, Dec 2008
- Co-author with Archana Kalegaonkar and Jonathan Lehrich, "Biocon India Group," MIT Sloan School of Management Case 08-081, Nov 2008
- Co-author with Gabriel Bitran, "Vale: Case," MIT Sloan School of Management and Companhia Vale do Rio Doce, revised Apr 2008
- Co-author with Gabriel Bitran, "Companhia Vale do Rio Doce: Case A: Charting the Course
 of Success at CVRD Part 1: The Legacy of the Past (1942 to 2001)," MIT Sloan School of
 Management and Companhia Vale do Rio Doce, version 1.3, Feb 2005

Supervised MIT Case Studies: Published

- Jeffrey Brown, Felicia Hu, Graham Schena, and Jacqui Tan, "Proxim Networks," MIT Sloan School of Management Case 07-035, Jan 2007
- "S&V Consultoria e Tecnologia," MIT Sloan School of Management Case 06-034, Dec 2006
- Hank Chen, James Drake, Takeshi Kishimoto, Steven Tom, "Spoleto Culinaria Italiana," MIT Sloan School of Management Case 06-033, Dec 2006
- Josh Schanker, Amy Steele, Michael Winer, Veronica Yeung, "Kids City: Expansion and Marketing Partnerships in the United States," MIT Sloan School of Management Case 06-032, Nov 2006
- Kritapas Siripassorn, Gautam Khanna, Ray Rhaman, "Editorial Mapas," MIT Sloan School of Management Case 06-031, Nov 2006
- Tony Chen, Eugene Chow, Elaine Lee, Jinah Yoo, "Positivo Informática: The Tablet PC Textbook,"
 MIT Sloan School of Management Case 06-030, Oct. 2006
- Lucas Aranguena, Andreu Cors, Arturo Trevino and Rodrigo Sajuria, "Stokbot Networks Pty. Ltd.: Print Less, Sell More," MIT Sloan School of Management Case 06-029, Nov 2006

Supervised MIT Case Studies: Unpublished

• Shingo Murakami, Roger Premo, Ina Trantcheva, and Erik Yeager, "Globant: Leading the IT Outsourcing

- Revolution in Latin America," unpublished MIT Sloan School of Management Case, March 2006
- Mauricio Blanco, Josh Epstein, Carlos Fell and Adrian Gottschalk, "Geomar S.A. Unique Seafood from Chile," unpublished MIT Sloan School of Management Case, May 2003
- Alejandro Cuellar, Yvette Hau, Walter Lironi and Diego May, "Color/9 Tatitos," unpublished MIT Sloan School of Management Case, March 2002

THESIS SUPERVISION

Doctoral Theses Supervised

•	Erik Peinert, "Monopoly Politics: Competition, Entry Barriers, and Inequality in a Globalized V	Vorld,"
	Department of Political Science, Brown University.	in progress

Puneet Bhasin, "Sustaining Financialization: Politics and Profits in the Financial Transformation
of Economies," Department of Political Science, Brown University.

•	Maja Tampe (Co-Chair), Fair Trade Certification in Agricultural Supply Chains,	
	MIT Sloan School of Management.	2016
	I China (D. 11). Condain a Commedian Francisco Desires I and Comment and	

 Laura Chirot, "Public Goods in a Connections Economy: Business, Local Government, and Upgrading in Vietnam," MIT Political Science Department.

Maria Victoria del Campo (Chair), "Learning Sequences Revisited: Technology-based
 Diversification in Brazil," MIT Department of Urban Studies and Planning.

 Deepak Lamba-Nieves, "Hometown Associations, Transnational Migration, and the Promotion of Economic Development in the Dominican Republic," MIT Department of Urban Studies and Planning.

 Atul Pokharel, "A Theory of Sustained Cooperation with Evidence from Irrigation Institutions in Nepal," MIT Department of Urban Studies and Planning.

Neil Ruiz, "Made for Export: Labor Migration, State Power and Higher Education in a
 Developing Society," MIT Department of Political Science.

Alberto Fuentes (Chair), "Apostles and Brigadistas: Industrial Transformation with Social Gains in Two Central American Agro-Industries," MIT Sloan School of Management.

 Kyoung-Min Shin, "Greening China: Networked Regulation and Professionalization of Local State Bureaucracies in China," MIT Department of Political Science.

• Ben Rissing, "Immigration, Inequality, and the State: Three Essays on the Work
Legalization of U.S. Immigrants," MIT Sloan School of Management.

 Enying Zheng, "Essays on Labor Standards in China," MIT Sloan School of Management.

 Timea Pal (Chair), "Labor Standards and Economic Development in Central-Eastern Europe," MIT Department of Political Science.

• **Hiram Samel** (Chair), Labor Standards in the Global Electronics Industry

2013

• Gregory Distelhorst, "Linking Up or Chained Down? Global Competitiveness and Labor Policy in China," MIT Department of Political Science.

 Akshay Mangla (Chair), "Giving Voice to the Weakest Citizens: Child Labor and the Moral Economy in India," MIT Department of Political Science.

 Gabrielle Kruks-Wisner (Chair), "Accessing the State: Local Governance and Public Goods in Rural India," MIT Department of Political Science.

• Seth Pipkin, "Repertoires of Development in Economic Divergence on the US-Mexico Border," MIT Sloan School of Management.

 Matthew Amengual (Chair), "The Politics of Labor and Environmental Regulation: State-Society Relations for Effective Implementation in Argentina," MIT Department of Political Science.

2011

17

•	Jason Jay, "The Cambridge Energy Alliance: The Case of Distributed Leadership for	
	Systemic Change," MIT Sloan School of Management (OSG)	2010
•	David Gartner , "Strange Bed Fellows: AIDS Activists and Christian Evangelists in the	
	Development of US HIV-AIDS Policies Towards Africa," MIT Department of Political	
	Science.	2009
•	Jonathan Rose (Chair), "Participating, Planning, and Economic Development in	
	Nicaragua," MIT Department of Political Science.	2009
•	Salo Coslovsky, "Industrial Upgrading Through Judicial Means: The case of the	
	Brazilian Office of the Attorney General," MIT Department of Urban Studies and	
	Planning	2009
•	Rodrigo Canales (Chair), "Business finance and the process of institutional change,"	
	MIT Sloan School of Management (SIM/GEM)	2008
•	Fei Qin, "Transnational Mobility and New Institutions: The Circular Migration of Highly	
	Skilled Chinese and Indians," MIT Sloan School of Management (IWER)	2007
•	Rafael Lucea, "Perspectives on Global Non-Market Strategy," MIT Sloan School of	
	Management (SIM/GEM)	2007
•	Henrietta Lake, "Production and Principles: A Study of Work Organization in the	
	Garment Industry of South India," Fletcher School of Diplomacy, Tufts University	2006
•	Marcella Natalicchio (Chair), "Dismantling Labor Institutions in Latin America:	
	Explaining Informal Bargaining in Argentina, 1991-2000," MIT Department of Political	
	Science	2006
•	Natasha Iskander, "Migration, Remittances and Economic Development in Morocco	
	and Mexico," MIT Sloan School of Management	2005
•	Dana Brown (Chair), "The Politics of Welfare State Reform in Eastern Europe," MIT	
	Department of Political Science	2005
•	Sean Safford (co-Chair), "Reviving the Rust Belt: Social Capital and Economic	
	Restructuring in the American Midwest," MIT Sloan School of Management	2004
•	Anna Ortega Riveira (Chair), "Political Parties, Social Capital, and Economic	
	Development in Chile," MIT Department of Political Science.	2004
•	Lydia Fraile (Chair), "Parties in Development: Labor Unions and Social Capital in	
	Spain," MIT Department of Political Science	2003
•	Janice Fine (Chair), "Community Unionism: Beyond the Politics of the Particularism,"	
	MIT Department of Political Science	2003
•	Tito Bianchi, "Forgotten lessons from Italy's Agrarian Reform," MIT Department of	
	Urban Studies and Planning	2002
•	Sylvia Donhert, "Promoting Backward Linkages and Economic Development: The	
	Case of Steel in Venezuela," MIT Department of Urban Studies and Planning	2002
•	Miriam Musase, "Women and Labor in Japan," MIT Department of Political Science	2002
•	Erin Flynn (Chair), "Industrial Modernization of Mature Industries: The Role of Public	
	Policy," MIT Department of Political Science	2001
•	Rebecca Weil, "Building Markets: The Liberalization of the European	
	Telecommunications Industry," MIT Department of Political Science	2000
•	Phineas Baxandall, "Reorganizing the Welfare State in Post-Communist Hungary:	
	Solving Collective Action Programs in the Face of Radical Uncertainty," MIT	
	Department of Political Science	2000
•	Bob Hancké (Chair), "The Political Economy of Organizational Change in France," MIT	
	Department of Political Science	2000
•	Linda Kato, "Diffusing Responsive Social Programs by Building Learning	
	Organizations," MIT Department of Political Science	1999

•	Brian Burgoon, "Compensated Liberalization: Exchanging Lower Protectionism for	
	Employment and Industrial Policy Assistance in the United States and Germany," MIT	
	Department of Political Science	1999
•	Augustine Fallas Santana (Chair), "Safety Nets and Structural Adjustment in Electoral	
	Democracies," MIT Department of Political Science	1999
•	Octavio Damiani, "Beyond Market Failures: Irrigation, the State and Non-traditional	
	Agriculture in Northeast Brazil," MIT Department of Urban Studies and Planning	1999
•	Brenda Lautsch, "Institutionalizing Uncertainty: Growth in Contingent Employment and	
	Change in Internal Labor Markets," Industrial Relations Section	1998
•	Gerald McDermott, "Reformulating Property Rights in Eastern Europe: The Case of	
	the Czech Republic," MIT Department of Political Science	1998
•	Lucio Baccaro (Chair), "Rebuilding Consensus: Deliberation and Labor Leadership in	
	Italian Industrial Relations," Industrial Relations Section	1998
•	Ann Frost, "Workplace Restructuring in the North American Steel Industry," Industrial	
	Relations Section, MIT Sloan School of Management.	1998
•	Margarita Gomez-Reino, "From Anti-Politics to Consolidation?: Party Politics and the	
	Emergence of Leagues in Northern Italy," MIT Department of Political Science	1998
•	Andrew Tauber, "Coming to Terms with Dictatorship: The Politics of Natural Law and	
	Legal Positivism in Postwar Germany," MIT Department of Political Science	1997
•	Lynn McCormick, "Chicago's Metalworking Network: Strategies for Maintaining	
	Regional Competitive Advantage," MIT Department of Urban Studies and Planning	1996
•	Simona Piattoni, "Alternative Paths to Development: The Case of the Italian South in	
	the Seventies and Eighties," MIT Department of Political Science	1996
•	Saul Rubenstein , "Rethinking Labor Management Relations: Saturn and the UAW – the	
	Governance and Supervision of Higher Performance Team-Based Work Systems,"	
	MIT Department of Urban Studies and Planning	1996
•	Wade Jacoby, "The Two Germanys Reconstructions Compared: Institutional	400#
	Innovation in West and East Germany," MIT Department of Political Science	1995
•	Dale D. Murphy, "Bootleggers and Baptists: Private Sector Interests and	1005
	Interjurisdictional Regulatory Competition," MIT Department of Political Science	1995
•	Marc Weinstein, "Emergent Forms of Corporate Governance and Industrial Relations	1005
	in Poland," MIT Sloan School of Management (Industrial Relations Section)	1995
•	Rosemary Batt, "The Impact of Organizational Restructuring of Firms, Managers, and	
	Workers: Evidence from Telecommunication Services," MIT Sloan School of	1005
	Management (Industrial Relations Section)	1995
•	Detelin Elenkov , "Patterns of International Business Activity in an East European	
	Country: The Case of Bulgaria," MIT Sloan School of Management (International	1002
	Management Group)	1992
Macter	s Theses Supervised	
TVI distor	s Theses Supervised	
•	Nathan Cisneros, "The Regulation of Irregular Work in Japan: From Collusion to Conflict,"	
	Department of Political Science, MIT.	2013
•	Andrew Corum, "Source Selection and Standards at Pratt & Whitney," Leaders for	
	Manufacturing Program, MIT Sloan School of Management	2009
•	Pascal Marmier, "Business and Sustainability: The Case of Nestle's Sustainable	
	Agriculture Initiative," MIT Sloan Fellows Program, MIT Sloan School of Management	2008
•	Seth Pipkin, "Written in Invisible Ink: A Case Study on Politics of Free Trade Reform	
	and Labor Regulation in Guatemala," Department of Urban Studies and Planning,	

	MIT.	2006
•	Hiram Samel, "Moral Purpose, Economic Incentives and Global Trade: Are Social	
	Codes and Labels Effective?" MIT Sloan Fellows Program, MIT Sloan School of	
	Management.	2006
•	Monica Romis, "Global Outsourcing and Labor Standards in Mexico: A Tale of Two	
	Factories," Department of Urban Studies and Planning, MIT.	2005
•	Valentina Zuin, "Slum Up-Grading and Social Capital in Northeast Brazil,"	
	Department of Urban Studies and Planning, MIT.	2005
•	Ella Lazarte, "Small Firm Up-Grading and Environmental Standards in the Agreste,"	
	Department of Urban Studies and Planning, MIT.	2005
•	Nader Mousavizadeh, "Globalization, Sovereignty and Financial Markets," MIT Sloan	2000
	Fellows Program, MIT Sloan School of Management.	2004
•	Claire Mendelson and SunilPangarka, "Globalization and Sustainable Development:	2001
	The Case of BP and Shell," MIT Sloan Fellows Program, MIT Sloan School of	
	Management	2003
•	Shivram Venkatasubramaniam, "Economic Development through Entrepreneurship	2003
	In India," MOT Program	2003
•	Alberto Crisculo, "The Construction of a District: Revisiting the Case of Reggio	2003
-	Emilia," Department of Urban Studies and Planning, MIT	2003
_	, 1	2003
•	John O'Connor and Jim Maus, "Privatization of the Italian Energy Industry," MIT	2001
_	Sloan Fellows, MIT Sloan School of Management	2001
•	Douglas Ebersole, "Entrepreneurship in Ireland," MIT Sloan Fellows Program, MIT	2001
•	Sloan School of Management Long Puldelink "Clobelization and the US Defence Industry." MIT Slean Fellows	2001
•	Jane Ruldolph, "Globalization and the US Defense Industry," MIT Sloan Fellows	2001
	Program, MIT Sloan School of Management	2001
•	Markus Brochert, "Entrepreneurship in Bavaria," MIT Sloan Fellows Program, MIT	2001
_	Sloan School of Management	2001
•	Mohamed Asnan, "Globalization and Malaysia," MIT Sloan Fellows Program, MIT	2004
	Sloan School of Management	2001
•	Julie Moore, "Privatization, E-Business, and the Reform of the U.S. Postal Service,"	
	MIT Sloan Fellows Program, MIT Sloan School of Management	2001
•	Mark Lulgjuraj, "Lean Manufacturing at a Tier-1 Automobile Supplier," Leaders for	
	Manufacturing Program, MIT Sloan School of Management	2000
•	Peter Duffy, "Unlocking Taxpayer Value: An Analysis of a US Navy Business Unit,"	
	MIT Sloan Fellows Program, MIT Sloan School of Management	2000
•	Chi-Ching Chen and Peter Dumanauw, "Foreign Investment and Mergers and	
	Acquisitions in the Japanese Business Market," MIT Sloan Fellows Program, MIT	
	Sloan School of Management	2000
•	Clara Chow, "A Framework for Understanding Green Business," MIT Sloan Fellows	
	Program, MIT Sloan School of Management	2000
•	Eric Jefferson, "European Markets for Global Telecommunications," MIT Sloan	
	Fellows, MIT Sloan School of Management	1999
•	Luis Lopez, "The Evolution and Challenges of Chilean-Style Pension Reform," MIT	
	Sloan Fellows, MIT Sloan School of Management	1999
•	Masaya Mori, "A Strategic Analysis of the Japanese Oil Industry in an Era of New	
	Competition," MIT Sloan Fellows, MIT Sloan School of Management	1999
•	Soichi Sato, "Accountability and Reform of the Bank of Japan," MIT Sloan Fellows	1999
•	Maria Ariano, "Learning from Successful Small and Medium-Sized Firms in the	
	South of Italy," Department of Urban Studies and Planning, MIT	1999

•	Marco Magrassi, "Urban Reform and Economic Development in the Italian South,"	
	Department of Urban Studies and Planning, MIT	1999
•	Monica Pinhanez, "Labor and Politics in Brazil's Northeast," Department of Urban	
	Studies and Planning, MIT	1998
•	Zev Ungar, "Industrial District: Faucets and Values," MIT Sloan Fellows, MIT Sloan	
	School of Management	1997
•	Yoshiaki Hisamoto, "A Study in Regulatory Framework for Telecommunications	
	Industry in Japan," MIT Sloan Fellows, MIT Sloan School of Management	1997
•	Fernando Pallares Romanoff, "Developing Telecommunications Infrastructure in	
	Eastern Europe: The Case of Hungary," MIT Sloan School of Management	1996
•	Lesley Smith, "Restructuring the Public Broadcasting Systems in the U.S. and U.K.,"	
	MIT Sloan Fellows, MIT Sloan School of Management	1996
•	Mark Hutchinson, "Privatization in Germany: The Case of Lufthansa," Department of	
	Political Science, MIT	1995
•	Bernard Myette, "Dispute Settlement Mechanisms and Free Trade," MIT Sloan	
	Fellows Program, MIT Sloan School of Management	1994
•	Tania Romanoff, "Developing Telecommunications Infrastructure in Eastern Europe:	
	The Case of Hungary," MIT Sloan School of Management	1994
•	Todd Senturia, "The Impact of Globalization on Emerging High Tech Companies,"	
	MIT Sloan School of Management	1994
•	Jessica Wagner, "The German Textile Industry," MIT Sloan School of Management	1994
•	Patrick Kaufer, "Financial Market Liberalization in Germany," MIT Sloan School of	
	Management	1994
•	Ron Kermisch and Daryoush Larizadeh, "The Ramifications of the North American	
	Free Trade Agreement on the U.S. and Mexican Apparel Industries," MIT Sloan	
	School of Management	1993
•	Eva Nodding, "Norway's Competitiveness in Manufacturing: the Case of the Ski	
	Industry," MIT Sloan School of Management	1993
•	Xisu Wang, "Managing Change and Management in Change: Human Resources	
	Development for Joint Ventures in China," MIT Sloan School of Management	1993
•	Jason Donovan, "Conversion and the Cooperative Reorganization of Production: The	
	Case of the Calstart Consortium," MIT Sloan School of Management	1993
•	Bruce Friedland, "Educational Politics and Policy in Chicago: Explaining Change and	
	Innovation," Department of Political Science, MIT	1993
•	Michael Gartska, "Modernization of the Russian Air Traffic Management System,"	
	MIT Sloan School of Management	1993
•	Christopher Shun, "The Evolution and Development of the Malaysian Capital	
	Markets," MIT Sloan School of Management	1991
•	Walter Jones, "The Roles of Manufacturing Facilities Location in the Implementation	
	of Global Industry Strategies with Special Forces Applied to the Ball and Roller	
	Bearings Industry," MIT Sloan School of Management	1991
•	Natalia Iwach, "Shifting Relations Between Retailing and Manufacturing in the U.S.	
	Apparel Industry," MIT Sloan School of Management	1991
•	Magnus Hakansson, "Capitalizing on Political Risk: Swedish Investments in Estonia,"	
	MIT Sloan School of Management	1991
•	Helen Grela, "Batax Limited - Case Study in Business Management in Poland," MIT	
	Sloan School of Management	1991
•	John Engelhardt, "United Engineering Inc.: An Instructional Case Study of Business,"	
	MIT Sloan School of Management	1991

•	Andrew Tauber, "Alternate Visions of Economic Development: The United States in	
	the 1920s," Department of Political Science. MIT	1991
•	Theodore Theodosopoulos, "Game-Theoretic Modeling of the Italian Industrial	
	Relations System," Department of Political Science, MIT	1991
•	Doug Lucas and Robert McConnachie, "Mexico's Maquiladora Program: An In-Depth	
	Analysis," MIT Sloan School of Management	1991
•	Kashfia Mansur, "Human Resource Development in Jordan: Problems and	
	Perspectives," Department of Political Science, MIT	1991
•	Jessica Toth, "Privatization in Eastern and Central Europe," MIT Sloan School of	
	Management	1991
•	Richard Vasi, "Comparative and Strategic Analysis of the Peruvian Apparel Industry,"	
	MIT Sloan School of Management	1991
•	Jorgen Bladh, "Capitalizing on Political Risk: Swedish Investments in Estonia," MIT	
•	Sloan School of Management	1991
	Ralph Whitman, "The Impact of European 'Single Market' Reforms on the United	
	Kingdom Unit Trust Industry," MIT Sloan School of Management	1990
•	Arnaldo Camuffo, " Organizational Heritage and Strategic Choice: The Case of Italian	-,,,
	Textile-Apparel," MIT Sloan School of Management	1990
•	Giovanni Abramo, "Technology Transfer and the Third World Development," MIT	1,,,0
	Sloan School of Management	1990
•	Carlos Torres Vila, "Spain's Competitive Advantage in the Automobile Industry," MIT	1770
	Sloan School of Management	1990
•	John Averill, "Emerging Investment Opportunities in Europe Towards 1992,"	1,,,0
	MIT Sloan School of Management	1990
•	Frank Zaballos, "The Evolutionary Decline of the Newspaper Industry:	
	A Microeconomics Based Explanation," MIT Sloan School of Management	1990
•	Jeffery Weinstein, "Patterned Functions: Labor Arrangements and Competition in the	-,,,
	U.S. Japanese Semiconductor Industries," MIT Sloan School of Management	1990
•	Talal Daair, "OPEC and the Multinational Oil Companies: Limits of Cooperation?"	
	MIT Sloan School of Management	1990
•	William Herdan, "Designing a Strategy for the Venezuelan Textile Industry to	
	Penetrate the U.S. Market," MIT Sloan School of Management	1990
•	Daniel Lee, "Manufacturing and Export Trade in the Hong Kong Apparel Industry,"	-,,,
	MIT Sloan School of Management	1990
•	Veronica Leger, "Strategies for Consumer Goods Companies in Europe 1992:	1,,,0
	Procter and Gamble and Unilever," MIT Sloan School of Management	1990
•	Gengshen Liu, "Building Up Advantages in Competition: The Future of China's	-,,,
	Shipbuilding Industry," MIT Sloan School of Management	1990
•	Andrew McAfee, "On the Appropriate Level of Automation for Advanced Structural	
	Composites: The Case of the Boeing Corporation," Leaders for Manufacturing	
	Program, MIT Sloan School of Management	1990
•	Donald McNelly, "Alternative Sources of Capitalization for Mature Industries," MIT	1,,,0
	Sloan School of Management	1990
•	Iason Onassis, "Globalization of Airlines," MIT Sloan School of Management	1990
•	J.B. Rousellot, "A New Model for Internationalization Applied to Specific Japanese	1,,,0
	Industries," MIT Sloan School of Management	1990
•	Takao Shimizu, "High Definition Television" Comparison of Research," MIT Sloan	1770
	School of Management	1989
•	Cem Dogan, "Configuration and Competitiveness in Global Industries," MIT Sloan	1707

School of Management 1989

Undergraduate Theses Supervised

• Youbin Kang, "Private Governance in the Garment Industry: A Critical Juncture Framework Analysis of the Influence in Four Private Voluntary Initiatives, International Relations Program, Brown University.

2014

• **Lorenzo Moretti,** "Neoliberalism in the Italian Economy, Department of Political Science, Brown University

2014

INVITED PRESENTATIONS (Last 10 years)

"Does Compliance Pay? Firm-level Trade and Social Institutions"

• Presented at Bocconi University, Milan, Italy. June 20, 2017

"Deliberation and University Governance: The Case of Brown University's Diversity and Inclusion Action Plan"

 Presented at Ideas That Matter: A Conference in Honor of the Work and Teaching of Joshua Cohen, Stanford University, January, 2017

"Governing Global Supply Chains: What Works Well? What Works Less Well? Lessons for Future Research" Presented at:

- 5th International Social Life Cycle Assessment Conference, T.H. Chan School of Public Health, Harvard University, June 2016
- Fair Labor Association Board Meeting, June 8, 2016
- Invernizzi Center for Research on Innovation, Organization, Strategy and Entrepreneurship, Bocconi University, Milan, Italy, April 21, 2016.
- SNS, The Center for Business and Policy Studies, Stockholm, Sweden, June 2, 2016
- New Conversations Project, Cornell University ILR School: Sustainable Labor Practices in Global Supply Chains, October 12, 2015

"Best Practices and Responsible Business Conduct in Supply Chains"

Corporate Program Executive Roundtable, Council on Foreign Relations, Washington, DC, March 16, 2016

Panel Member, "Application of Due Diligence in the Complex and Fast-Paced Sector"

• OECD Roundtable on Due Diligence in the Garment and Footwear Supply Chain, October 1, 2015

"From Made to Making in America: Perspectives on U.S. Manufacturing Over 25 Years"

• Presented at the Industry Studies Conference, Kansas City, MO, May 28, 2015

"The Global Garment Industry Post Rana Plaza. What Works?"

Presented at the ILO/IFC Better Work Program's Global Buyers Forum, New York City, November 3, 2014

"Promoting Labor Standards in Global Supply Chains: What Works Well, Not so Well, and What Can Universities Do?"

University of Michigan Global Human Rights and Labor Standards Forum, October 10, 2014

"Buying with a Conscience - Garments Made in Bangladesh?"

Presented at the University of Manchester, United Kingdom, May 19, 2014

"Social Rights and Labor in Middle-Income Families"

 Presented at The Penn Program on Democracy, Citizenship, and Constitutionalism conference "Work & the Social Rights of Citizenship in the 21st Century" at the University of Pennsylvania, Philadelphia, May 9, 2014

"The Promise and Limits of Private Power: Promoting Labor Standards in a Global Economy"

Presented at:

- Brown University, Parents Day Week-End Forum, October 25, 2014.
- Northwestern University, Department of Political Science, October 23, 2014.
- Providence Council for Foreign Relations, Providence, RI, June 24, 2014.
- Brown University, Commencement Week-End Forum, May 24, 2014.
- University of California Berkeley, Political Science Department, April 4, 2014.
- U.S. Department of Labor, Washington, D.C., January 21, 2014.
- Center for Responsible Enterprise and Trade, Washington, DC, June 5, 2013.
- Council for Foreign Relations, New York City, June 11, 2013
- Watson Institute for International Studies, Brown University, April 29, 2013
- United States Council for International Business, Washington, DC., October 10, 2013.
- Risk and Regulation Seminar, The University of Pennsylvania Law School, December 3, 2013.
- GAP Headquarters, San Francisco, CA, January 29, 2014.
- McKinsey and Company, Boston office, January 17, 2014.

"Adversity Generates Opportunity: Relaunching Growth in Italy's Economy,"

 Presented at the conference on "Italy in Crisis," Watson Institute for International Studies, Brown University, October 30, 2013.

"Manufacturing in the Innovation Economy"

February 2013

• Presented at the National Academy of Sciences Washington, DC, February 22, 2013.

March 2013

 Presented at the Keidanren, Keizai Koho Center & MIT-Japan Program Symposium Japan, March 28, 2013.

"How Have Supply Chains Changed?"

March 2013

• Presented at the University of Washington Forum on the Transformation of Supply Chains, Seattle, WA, March 8, 2013.

"Beyond Compliance: Promoting Labor Standards in Global Supply Chains"

- Presented at the Maturity in Supply Chain Responsibility, Stanford, CA, March 8, 2012.
- Presented at the Society for the Advancement of Socio-Economics (SASE) 24th Annual Meeting, Cambridge, MA, June 28, 2012.
- Presented at the World Bank, Washington, DC, June 21, 2012.

"Our Challenge and Opportunity"

May 2012

Presented at the United States' Department of State's Roundtable – "Safeguarding Intellectual Property

and Preventing Corruption in Global Markets," Washington, DC, May 2, 2012.

"High Impact Entrepreneurial Development in Puerto Rico" March 2012

Presented at the Foundation for Puerto Rico Conference "Revitalizing Innovation."
 San Juan, PR, March 28, 2012.

"Looking in All the Wrong Places? 'Upstream' Business Practices & 'Downstream' Labor Standards in Global Supply Chains"

November 2011

- Presented at the Boston Review "Ideas Matter" forum.
 Cambridge, MA, September 20, 2011.
- Presented at the American Political Science Association annual meeting.
 Seattle, WA, September 3, 2011

"Making Globalization Work for All"

September-December 2011

- Presented at the Latin America Executive Board Meeting, MIT Sloan School of Management.
 Sao Paulo, Brazil, September 20, 2011.
- Presented at the MIT Alumni Association of Chile Event Santiago, Chile, December 14, 2011.

"Entrepreneurship and Local Economic Development: Lessons for Northeast Brazil?"

April 2011

Presented at The State of Ceará (Brazil) Joint Legislative Session.
 Fortaleza, Brazil, April 19, 2011.

"Capability Building and Its Limitations"

June 2011

Presented at Society for the Advancement of Socio-Economics annual conference.
 Madrid, Spain, June 22, 2011.

"Justice Beyond Compliance; Labor Standards in Global Supply Chains"

December 2010

Presented at the Duke University Seminar on Global Governance & Democracy.
 Durham, North Carolina, December 2, 2010.

"Building a Sustainable Economy? Opportunities, Challenges, and the Blurring of Organizational/Institutional Boundaries"

June 2010

• Presented at the Society for the Advancement of Socio-Economics Temple University, Philadelphia, June 26, 2010.

"Certification Systems, Ratings and Codes of Conduct"

June 2010

Presented at the Society for the Advancement of Socio-Economics Temple University, Philadelphia, June 26, 2010.

"Improving Labor Standards in Global Supply Chains: Progress Report from the Just Supply Chains Project" January – February 2010

- Presented at the Nancy Bell Evans Center on Nonprofits and Philanthropy, University of Washington, Seattle, Washington, January 28, 2010.
- Presented at the United States Studies Center and the Institute of Sustainable
 Supply Chains Executive Roundtable, University of Sydney, Australia, February 15, 2010.

"Sustainability: Challenge or Opportunity for Management Today"

January – February 2010

- Presented at the Latin American Executive Board Meeting, MIT Sloan School of Management, Banco de Chile, Santiago, Chile, February 12, 2010.
- Presented at the Three on the Bund Seminar: "In the World For the World: Sustainable Business and Society",
 Three on the Bund, Shanghai, China January 9, 2010.

"Transnational Integration Regimes and the Governance of Global Standards"

December 2009

 Presented at the AIB Conference on Research Frontiers in International Business, 2009 Frontiers Conference, Charleston Place Hotel, South Carolina, December 5, 2009.

"Improving Labor Standards in Global Supply Chains: Codes of Conduct, Monitoring, and Beyond"

November 2009

 Presented at the Center for World Affairs and the Global Economy (WAGE) and University of Wisconsin-Madison Labor Licensing Policy Committee public workshop, UW-Madison, Wisconsin, November 6, 2009.

Just Supply Chains Conference, Workshop 4: "Lean Manufacturing and Labor Standards" October 2009

 Organized the Just Supply Chains Conference, Workshop 4: Lean Manufacturing and Labor Standards, held at MIT Sloan, Cambridge, MA, Oct 29—30, 2009. This workshop brought 40 practitioners from firms, NGOs, labor ministries, and international organizations engaged in various institutional experiments concerning employment relations in global supply chains and scholars studying global supply chains, corporate responsibility and global distributive justice.

"Management, Globalization, and Labor Standards"

October 2009

• Presented at the School of Labor and Employment Relations workshop entitled "Integrating Social Values in Teaching and Research", University of Illinois, Champaign Urbana, October 9, 2009.

"Corporate Social Responsibility: How Should Business Behave in the Global Financial Crises?"

June 2009

Presented at the 2009 National Summit entitled "Sustainable Globalization: Will It Survive the GFC?"
 InterContinental Hotel, Sydney, Australia, June 12, 2009.

"MIT Sloan Sustainable Society Initiative"

April 2009

Presented to Banco Itaú, São Paulo, Brazil, April 13, 2009.

"Action Learning at MIT Sloan: The Case of the Global Entrepreneurship Laboratory (G-Lab)"

March - April 2009

- Presented to MIT Sloan European/Middle Eastern/South Asian/African Executive Board, Paris, France, April 24, 2009.
- Presented to MIT Sloan Latin American Executive Board, São Paulo, Brazil, March 13, 2009.

"Making Globalization Work for All? Reflections on Improving Labor Standards in Global Supply Chains" February – May 2009

- Presented at the Globalization and Politics: A Conference in Honor of Suzanne Berger, MIT, Cambridge, MA, May 9, 2009.
- Presented at the Beyond Virtue: The Information Needs for Proving Virtuous Conduct -- Evaluating the Credibility of Transnational Ethical Standards Conference, at University of California: San Diego, San Diego, CA, March 21, 2009.
- Presented by video March 13, 2009 at the Geneva Summit by the Oxford-Achilles Working Group on Corporate Social Responsibility, Château des Bois, Switzerland. Presentation videotaped at MIT, Cambridge, MA, March 9, 2009.
- Presented at the MIT Corporation Visiting Committee Meeting for the Department of Political Science, MIT, Cambridge, MA, March 4, 2009.
- Presented at the Law and Globalization Seminar at Yale Law School, New Haven, CT, February 16, 2009.
- Presented at the MIT Political Science Work in Progress Colloquia (WIP), MIT, Cambridge, MA, February 12, 2009.

Just Supply Chains Conference, Workshop 3

January 2009

Co-organized the Just Supply Chains Conference, Workshop 3, held at Stanford University, Stanford, CA, January 29, 2009. This workshop brought 40 practitioners from firms, NGOs, labor ministries, and international organizations engaged in various institutional experiments concerning employment relations in global supply chains and scholars studying global supply chains, corporate responsibility and global distributive justice.

"Improving Labor Standards Through Enhanced Supply Chain Coordination: The Case of The Coca Cola Company's Sugar Supply Chain in Brazil"

January 2009

 Presented at the Just Supply Chains Conference Workshop 3, Stanford University, Stanford, CA, January 29, 2009.

"Improving Labor Conditions in Global Supply Chains: A Progress Report from the Just Supply Chains Project" November 2008

 Presented at the "Transitions 2009 Conference", Freeman Spogli Institute for International Studies, Stanford University, Stanford, CA, November 13, 2008.

Author Meets Critic: Comments on "Beyond the Boycott: Labor Rights, Human Rights and Transnational Activism"

July 2008

· Author Meets Critic: Comments on "Beyond the Boycott: Labor Rights, Human Rights and

Transnational Activism" by Gay Seidman (Sage Foundation Press, 2007) at the Society for the Advancement of Socio-Economics Meeting, San Jose, Costa Rica, July 23, 2008.

"Does Monitoring Improve Labor Standards?"

July 2008

 Presented at the Society for the Advancement of Socio-Economics Meeting, San Jose, Costa Rica, July 22, 2008.

Just Supply Chains Conference, Workshop 2

May 2008

 Co-organized the Just Supply Chains Conference, Workshop 2, held at Stanford University, Stanford, CA, May 16-17, 2008. This workshop brought more than 50 practitioners from firms, NGOs, labor ministries, and international organizations engaged in various institutional experiments concerning employment relations in global supply chains and scholars studying global supply chains, corporate responsibility and global distributive justice.

"Virtue Out of Necessity: Compliance, Commitment and the Improvement of Labor Conditions of Global Supply Chains"

April – September 2008

- Presented at the Sloan Fellows Convocation, Cambridge, MA, September 19, 2008.
- Presented at the American Sociological Association Meeting, Boston, MA, August 2, 2008.
- Presented at the Society for the Advancement of Socio-Economics Meeting, San Jose, Costa Rica, July 23, 2008.
- Presented at the Academy of International Business Meeting, Milan, Italy, July 3, 2008.
- Presented at the Harvard-MIT Working Group on Private Governance: Meeting, Cambridge, MA, May 2, 2008.
- Presented at the Center for World Affairs and the Global Economy seminar, University of Wisconsin-Madison, Malison, WI, April 28, 2008.
- Presented at the Institute for Work and Employment Relations Research Seminar, MIT Sloan School of Management, Cambridge, MA, April 22, 2008.

"Global Entrepreneurship Laboratory: G-Lab"

April 2008

 Presented to delegation from the new Russian Business School, Skolkovo, Cambridge, MA, April 30, 2008.

"Making Globalization Work for All"

March 2008

Presented to MIT Sloan Fellows '08 and Spouses, Cambridge, MA, March 10, 2008.

"MIT Sloan Sustainable Business & Society Initiative"

February – October 2008

- Presented at MIT Sloan Annual Appreciation Dinner, New York, NY, October 16, 2008.
- Presented at MIT Sloan Career Development Office -- 2008 Recruiters' Day, MIT, Cambridge, MA, April 30, 2008
- Presented to MIT Sloan Alumni, Austin, TX, March 27, 2008.
- Presented at MIT Sloan MBA Town Hall Meeting, Cambridge, MA, March 5, 2008.

 Presented at the MIT comes to NYC seminar, part of the MIT Alumni Association and the MIT Club of New York 2007-08 seminar series, New York, NY, February 6, 2008.

Just Supply Chains Conference, Workshop 1: "Monitoring...And Beyond?"

January 2008

Co-organized the Just Supply Chains Conference, Workshop 1: "Monitoring...And Beyond?", held
at MIT, Cambridge, MA, January 11-12, 2008. This workshop brought 50 practitioners from firms,
NGOs, labor ministries, and international organizations engaged in various institutional experiments
concerning employment relations in global supply chains and scholars studying global supply chains,
corporate responsibility and global distributive justice.

"Strategies for Sustainable Business Practices"

December 2007

 Co-organized 2007 MIT Innovations in Management Conference: Strategies for Sustainable Business Practices, MIT, Cambridge, MA, December 5-6, 2007. This workshop brought together company representatives, faculty, and students to discuss sustainable business practices. I co-hosted the meeting and ran several sessions.

"Virtue Out of Necessity: Pedagogy vs. Policy Approach to Improving Global Working Conditions"

April – December 2007

- Presented at the 2007 MIT Innovations in Management Conference: Strategies for Sustainable Business Practices, MIT, Cambridge, MA, December 5, 2007.
- Presented to the Interfaith Center on Corporate Responsibility, New York, NY, September 19, 2007.
- Presented at the Annual Society for the Advancement of Socio-Economics (SASE) Meeting 2007, Copenhagen, Denmark, June 29, 2007.
- Presented at the Global Economics Management (GEM) Seminar Series, MIT, Cambridge, MA, April 25, 2007.

"MIT Sloan Sustainable Business & Society Initiative"

November 2007

 Presented to the MIT Sloan School of Management Community, MIT, Cambridge, MA, November 13, 2007.

"Sustainability: Challenge or Opportunity for Management"

August 2007

• Presented to the MIT Alumni Association Meeting, São Paulo, Brazil, August 2, 2007.

"Building Entrepreneurial Clusters in Traditional Sectors"

June 2007

• Presented at the Lisbon-Sloan Seminar Series in Management: New Developments in Management Research: Entrepreneurship, Lisbon, Portugal, June 11, 2007.

"Improving Labor Standards in Global Supply Chains: Lessons from Nike"

June 2007

 Presented to MIT Sloan School of Management Alumni Reunion Seminar, MIT, Cambridge, MA, June 8, 2007.

March-April 2007

- Presented to the Robert F. Wagner Graduate School of Public Service as part of the International and PNP Programs Seminar Series, New York University, New York, NY, April 11, 2007.
- Presented at the Harvard Business School International Research Conference, Harvard Business School, Cambridge, MA, April 5, 2007.
- Presented to the Watson Institute for International Studies as part of the Colloquium for Comparative Research (CCR) Seminar Series, Brown University, Providence, RI, March 21, 2007.

November 2006

- Presented at the International Labour Office (ILO) InFocus Initiative on Corporate Social Responsibility Forum 2006, Geneva, Switzerland, November 9, 2006.
- Presented to the Sloan School of Management Faculty Seminar Series, MIT, Cambridge, MA, November 1, 2006.

"Does Monitoring Improve Labor Standards? Lessons from Nike"

October - November 2006

- Presented at the Rutgers University, School of Management and Labor Relations Faculty Seminar, November 20, 2006.
- Presented at the Oxford-Achilles Working Group on Corporate Social Responsibility Said Business School, Oxford University, Oxford, England, October 30, 2006.
- Presented at the Labor and Multinational Management Seminar, The Wharton School, University of Pennsylvania, Philadelphia, October 4, 2006.

"Beyond Corporate Codes of Conduct: Work Organization and Labor Standards in Two Mexican Garment Factories"

October 2006

 Presented at Stanford Humanities Center Research Workshop on Global Justice, Stanford University, Stanford, CA, October 20, 2006.

"Promoting Labor Standards in Global Supply Chains: Lessons from Nike"

September 2006

 Presented at the MIT Political Science Work in Progress Colloquia (WIP), MIT, Cambridge, MA, September 22, 2006

"Changes and Challenges in the World of Work: Implications for Brazilian SMEs"

August 2006

 Presented at CONARH 2006 ABRH (Congresso Nacional sobre Gestão de Pessoas) Conference, São Paulo, Brazil, August 23, 2006

"MIT-Nike Collaborative Project"

July 2006

Presented at Coca-Cola Corporation's Root Cause Analysis meeting, Atlanta, GA, July 14, 2006

"Beyond Monitoring: Improving Labor Compliance through Improved Business Processes"

May 2006

Organized MIT-Nike Joint Workshop, May 22-23, 2006, MIT Sloan School of Management. This
workshop brought together 21 company representatives, faculty, and students to discuss lean
manufacturing practices. I hosted the meeting and ran all sessions.

"Making Globalization Work For All"

October 2005 - May 2006

- Presented at MIT Technology and the Corporation 2006 Innovations in Management Conference: How Globalization is Driving the Future of Business, MIT, Cambridge, MA, May 9, 2006
- Presented at the Annual Meeting of the Workers' Rights Consortium, Washington, DC, February 17, 2006.
- Presented at MIT Sloan Alumni gathering, London, UK, January 19, 2006.
- Presented at MIT Sloan Alumni gathering, Milan, Italy, January 18, 2006.
- Organized and presented at panel for MIT Sloan Convocation, October 7, 2005.

"Building Trust and Tackling Informality: Lessons from Italy and Brazil"

April 2006

Presented at the Private Sector Development (PSD) Forum 2006, Washington, DC, April 6, 2006

"Adversity Breeds Opportunity: Lessons from Global Entrepreneurship"

November 2005

- Presented at the MIT ILP Conference on "Achieving Growth Through Strategic Innovation,"
 Charlemagne Building, Brussels, Belgium, November 14, 2005.
- Presented at the IV NOVA Conference, "Italy and Global Competition," Sloan School of Management, November 6, 2005

"Distributive Development: Local Economic Development and Public Policies in Brazil"

August 2005

• Presented at the Seminar on "Governanca Publica: Etica e Responsabilidade Fiscal," Memorial da America Latina, São Paulo, Brazil, August 11, 2005.